

Stakeholder Connection

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From YOU on Stakeholder Liaison Outreach:

"If done right, the Stakeholder Liaison Office will help establish trust in the LAWA outreach efforts."

~ Westchester Neighborhood Association Council Member

"I came with lots of questions. I'm leaving with lots of answers."

~ Lennox Community Meeting Attendee

"We had only been exposed to one side of the LAX MP story. It was enlightening to hear the other."

~ Palos Verdes Business Group Attendee

A welcome from your Interim Stakeholder Liaison

Welcome to the first *Stakeholder Connection*, the LAX Master Plan Stakeholder quarterly newsletter.

On May 20, 2005, the Federal Aviation Administration (FAA) issued its Record of Decision on the Proposed LAX Master Plan Improvements. With this FAA decision, LAWA can begin its implementation processes as outlined in the LAX Plan and LAX Specific Plan. The LAX Master Plan Stakeholder Liaison Office is an essential part of the LAX Plan Compliance requirements outlined in these documents.

Important duties of this office are to provide you, the LAX Master Plan Stakeholders, with useful information on: 1) important milestones for the LAX Master Plan Implementation Process, 2) access to various pertinent documentation for your review, 3) notices of upcoming relevant meetings and events, 4) stakeholder committee meetings, 5) informational briefings on elements of the LAX Master

Plan, and much more.

Stakeholder Connection is one of several means of accomplishing these tasks. In this first issue we want to introduce you to the LAX Stakeholders Office and provide you with a few key items of useful information. We are also available to meet with your organization, group or committee. You only have to ask. This is as much your newsletter as it is ours. We welcome any ideas you may have that will make it more useful to you. You can visit us at www.laxmasterplan.org/stakeholder or call us at 800-919-3766.



Robert (Bob) L. Gilbert,
Interim Stakeholder Liaison

A Message from Commissioner Voss



David Voss, Commissioner
Board of Airport Commissioners

On December 14, 2004, the LA City Council created the LAX Master Plan Stakeholder Liaison Office as a part of an ordinance that established the LAX Specific Plan. This action provides 'stakeholders,' especially in those communities adjacent to LAX, with a great communications conduit to voice concerns and opinions on the implementation of a major public works program with regional benefits - the LAX Master Plan.

As a member of the Board of Airport Commissioners, I have had the opportunity to develop policy and oversee the management and operations of the Los Angeles World Airports (LAWA) system of airports. I have come to know LAWA's staff as hard-working and dedicated as they provide the best, safest, air travel possible in our modern era. With the recent issuance of the Federal Aviation

Administration's Record of Decision, they will be carrying out a deliberative planning process to create various improvements at LAX that will modernize it and make it more secure.

As the planning process evolves into implementation, it is very important that all stakeholders: businesses – on airport or off, small or large; residents-homeowners/tenants, neighborhood organizations or groups; and local agencies participate in the processes. LAWA is providing you a variety of ways to get involved through the LAX Master Plan Stakeholder Liaison Office. Through these communication tools, you the stakeholders, can be helpful in assuring that this regional transportation hub is improved and updated to better serve the demands of our vibrant Southern California region, while being sensitive to the communities and businesses that surround it.

I encourage your participation. Together we can work toward a safer, secure and efficient LAX.

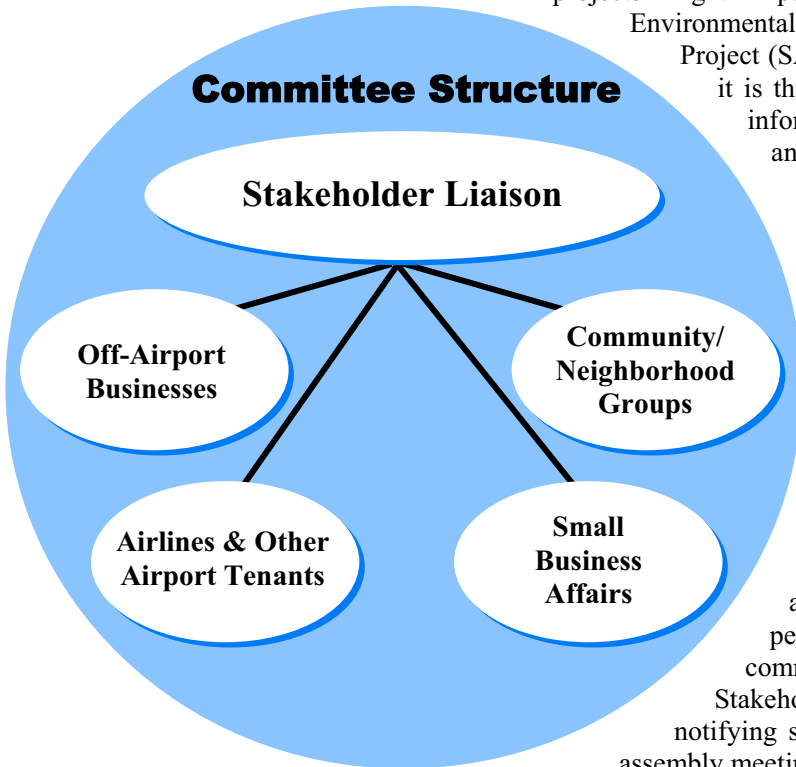
Stakeholder Committee Framework & Structure

Stakeholder committees will be formed to further review and discuss various aspects of the LAX Master Plan (MP) Implementation Process and its potential impact on stakeholders. We want stakeholders to provide comments on how proposed projects might impact them. Soon, LAWA will be publishing a draft

Environmental Impact Report (EIR) for the South Airfield Improvement Project (SAIP), the MP’s first project for review. For all MP projects, it is the Stakeholder Liaison’s intent to provide access to project information to committee groups (see figure) as soon as possible and to assemble all the stakeholder committees for their input.

At this “general assembly,” stakeholders will be given a broad project definition presentation and then asked to convene breakout sessions to further discuss the project in one of four committees: Off-Airport Businesses; Airlines and Other Airport Tenants; Community/Neighborhood Groups; or Small Business Affairs. Each committee will be charged with generating a discussion and to garner opinions or comments related to the impact of each project on their representative business, association, organization or residential community. Afterward, the committees will reconvene to present and listen to all comments and findings of each committee.

This format will foster an open dialogue for each project and allow the different stakeholder committees to share perspectives. If you would like to participate in one of these committees, please fill out the form on page 3 and return it to the Stakeholder Liaison Office as soon as possible. We will be notifying stakeholders of the site, date, and time of the first general assembly meeting as soon as it becomes available.



LAX Master Plan Advanced Planning

Consultants to the LAWA staff, the Advanced Planning Team (APT) is responsible for transitioning the LAX Master Plan (MP) from a concept to discrete projects that can be further evaluated and eventually constructed.

The APT is designed to work with the Stakeholder Liaison Office to ensure that relevant information on the MP Implementation Process is available to the public in a timely manner.

The process involved within advanced planning includes several steps. Each project, as defined by the LAX Plan, is required to be evaluated both separately and in conjunction with the entire program.

Once a project’s scope has been initially defined and validated to ensure its conformity with the MP, each project will go through a rigorous LAX Plan Compliance process. At appropriate stages in this process, stakeholders

will have opportunities for input. During any public meeting regarding MP projects, APT

experts will be available to provide clarity and details for the stakeholders when necessary.

The Stakeholder Liaison Office is responsible for reporting any comments and findings to the LAWA staff and the APT for consideration.

The process and the relationship between the APT and the Stakeholder Liaison is intended to be transparent and open to input from all stakeholders throughout the entire program implementation.



DMJM Team Leaders, left-to-right: Joe Grogan, Ron L’Hommedieu (Project Mgr), Steve Peters, Joe Glowacki

Master Plan Approval Process Going Forward

In December of 2004, the City Council of the City of Los Angeles adopted the Final LAX Master Plan (Alternative D) as the preferred strategic framework for future improvements at LAX. The City Council also certified the Final Environmental Impact Report (FEIR) and adopted the LAX Plan and the LAX Specific Plan, among other actions.

The Master Plan presents the essential elements of Alternative D, also known as the Master Plan projects, and will act as the guide to be consulted by LAWA as it formulates and processes these projects. The LAX Plan is a component of the City's General Plan and establishes goals, policies, and objectives for the future development of LAX. The LAX Specific Plan provides zoning and development regulations and also creates a procedure for approval of any Master Plan project, a procedure called LAX Plan Compliance Review that must take place prior to issuance of permits for (or construction of) each project.

An additional tier of review, called an LAX Specific Plan Amendment Study, was also created for those Master Plan projects that the City Council considered in need of more

rigorous and comprehensive analysis. It is these Master Plan projects that are the so-called "yellow light" projects (i.e. Ground Transportation Center, North Runway Reconfiguration, Internal Roadways, West Satellite Concourse, APM2, and Demolition of CTA). For "yellow light" projects, the Specific Plan Amendment Study must precede LAX Plan Compliance Review.

As Master Plan projects go from concept to construction, LAWA will work with other City departments and agencies, as well

as various members of the community. Under the LAX Plan Compliance Review process, LAWA will consult with stakeholders through the LAX Master Plan Stakeholder Liaison Office and also consult with the Council Offices, the City's Bureau of Engineering and Department of Transportation. In keeping with the Mitigation Monitoring and Reporting Program for the FEIR, LAWA will also consult with the Police Department, Fire Department, South Coast Air Quality

Management District, and US Fish and Wildlife Service, just to name a few parties. Furthermore, permits from various agencies, such as the Department of Building and Safety, Caltrans, and the Federal Aviation Administration, must be obtained in order for construction to commence.

Although there is still much to be done, with the initial City Council approvals in place, LAWA is poised to move forward with implementation of the LAX Master Plan.

Some Frequently Asked Questions (FAQs)

Q: Who is a stakeholder?

A: A person or group directly impacted by the LAX Master Plan (MP), such as an airline or other airport tenant, an off-airport business, area resident, homeowner/community group, governmental agency, etc.

Q: What is the function of the LAX Master Plan Stakeholder Liaison Office (MP SLO)?

A: To provide stakeholders with direct access to applicable information on the MP Implementation Process and serve as a two-way conduit for communication on issues related to the MP and its implementation.

Q: Where can I go to get general Airport information?

A: Call LAX General Information (310-646-5252) or email questions to infoline@lawa.org.

Q: Where can I find information on jobs or opportunities for small businesses at LAX?

A: The LAX Small Business and Job Opportunities Center (310-417-6490) or email mcorrin@lawa.org, or the LA City Job Hotline (213-847-9424) via www.lacity.org.

Q: What is the Record of Decision and what does having it mean?

A: It is the Federal government's official decision on the proposed improvements at LAX that will enhance the airport and airfield's safety and efficiency with less environmental impact than other proposed alternatives, including taking no action.

Q: What are some of the commonly used acronyms and abbreviations?

APT: Advanced Planning Team	MMRP: Mitigation Monitoring Reporting Program
CBA: Community Benefits Agreement	ROD: Record of Decision
CDD: Community Development Dept.	WIB: Workforce Investment Board
MP: LAX Master Plan	EIR: Environmental Impact Report
LAWA: Los Angeles World Airports	SAIP: South Airfield Improvement Project
BOAC: Board of Airport Commissioners	

Please provide contact information below and send to Liaison Office

The Stakeholder Liaison Office has preliminarily designated four different stakeholder committees:

1. Community/Neighborhood Groups
2. Airlines & Other Airport Tenants
3. Off-Airport Businesses
4. Small Business Affairs

Stakeholders who are interested in being part of one of these committees should fill out the form and return it to the Stakeholder Liaison Office as soon as possible, via fax at (310) 215-7477 or mail to 6661 Imperial Hwy, Los Angeles, CA 90045.

Name: _____ Title: _____

Company or Group Affiliation: _____

Address: _____

City/State: _____ Zip: _____

Daytime Phone: _____ Email: _____

Would you or a representative from your company or organization be interested in participating in one of the following committees? Yes No

If yes, please indicate which one:

- Community/Neighborhood Groups
- Airlines & Other Airport Tenants
- Off-Airport Businesses
- Small Business Affairs

Other comments: (If any, please attach to this form.)

I would like to receive information in Spanish /
Quisiera recibir información en español:
 Yes/Sí

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INFORMATION
CENTER**

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lawa.org

**We're
on the Web!**

See us at

[www.laxmasterplan.org/
stakeholder](http://www.laxmasterplan.org/stakeholder)

Upcoming events and milestones

Milestones:	Expected Date
Environmental Impact Report for Runway 25L	3 rd Quarter 2005
First Stakeholder Committee Meeting	3 rd Quarter 2005
Next Stakeholder Forum	August 10, 2005

~ SAVE THE DATE ~

*2nd Stakeholder Forum
Evening of August 10, 2005*

@

*Loyola Marymount University (LMU) Campus
LMU Drive
Los Angeles, CA 90045*

Join us and learn more about:

- *Status of South Airfield Improvements Draft EIR*
- *Stakeholder Committee Structure*
- *Activities regarding the implementation process*
- *Advanced Planning Team Activities*
- *Office of Quality and Compliance*
- *And Much More...*



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